SEATONHILL Strength in Numbers

Select Executive Experience

Kalkomey Enterprises, LLC Interim CEO (2021-2022) CFO (2020-2021 & 2022-2023)

One Technologies, LLC (2019-2020) Chief Financial Officer

Dallas Zoo Management, Inc. (2016-2019) CFO and Executive VP of Administration and Business Operations

Digiworks Corp (2014) Interim CFO/CRO

Core Competencies

International Operations

Operational Transformation

Systems Implementation

Mergers & Acquisitions

Public Company Regulatory Filings

Global

Midsize

Fortune 500

Early Stage

Non-profit

KPI/Dashboard Incentive Plans

CEO/Strategic

Divestitures

Investor Relations

Gayle Anderson Partner

Match.com (a subsidiary of Interactive Corporation (IAC)) Executive VP, Corporate Development (2011-2012) CFO (2008-2011)

VP, Global Finance (2006-2008)

International Rectifier Corporation (Infineon Technologies)

Director, Sales Finance (2001-2005) Director, Business Planning (2000-2001)

The Walt Disney Company (1992-2000) VP Studio Planning

KPMG Peat Marwick (1988-1992) Supervising Senior Auditor



Executive Profile

Gayle Anderson is a Partner on the Central team of SeatonHill. Ms. Anderson is an awardwinning CFO with over 30 years of experience specializing in strategic planning, M&A, finance and accounting operations, and systems implementation. Gayle has a broad background in the public and private sectors, as well as non-profit. She has served in executive officer and leadership roles for an array of organizations, including PE-backed companies, technology, entertainment and media, SaaS, Power Management, and Big 4 Accounting. Gayle has also served on several boards and has received recognition as the 2008 CFO of the Year for Mid-Size Public Companies by the Dallas Business Journal, DCEO Magazine 2017 & 2018 Non-Profit CFO of the Year Finalist, and DCEO Magazine 2022 Outstanding CFO of the Year for Mid-Size Companies Finalist.

Industry Experience

Private Equity Technology Credit Monitoring Non-profit SaaS Marketing Software Power Management Entertainment and Media Big 4 Accounting

Education & Certifications

Master of Business Administration UCLA, Anderson Graduate School of Management

Former Certified Public Accountant (CPA) State of California (Inactive)

SEATONHILLTM

SeatonHill Partners, LP 777 Main Street, Suite 600 Fort Worth, TX 76102

www.SeatonHill.com

For more information contact:

gayle.anderson@SeatonHill.com





Our partners have deep experience across multiple industries, and can quickly integrate into your organization to provide the insights you need to succeed in today's marketplace.

Key Experience

PE-Backed SaaS Company: As CFO and Interim CEO, Gayle was responsible for strategic planning, financial forecasting and controls, tax, accounting, human resources, and business intelligence. As interim CEO, she led the company through a major shift in strategic direction, an internal reorganization, and the sale of a business unit, all while maintaining most of the CFO duties. She hired strong business leaders to create the company's first-ever FP&A team and Business Intelligence team. Gayle set priorities, unlocked resources, and provided mentorship and guidance. Within months, she implemented a formal forecasting process, regular KPI reporting, and strong controls over the RFP process that led to improved visibility and accountability throughout the organization. Gayle also created the first-ever formal companywide incentive plan, presented it to the Board, received approval, and rolled it out to the company, increasing employee engagement, morale, and accountability. She implemented NetSuite ERP system, consolidating 4 separate QuickBooks general ledgers and one instance of Sage into a unified Chart of Accounts in a single system.

Credit Score Monitoring Company: As a CFO and a member of the Senior Leadership team, Gayle was responsible for strategic planning, financial forecasting and controls, tax, and accounting, with dotted-line responsibility for Business Intelligence and Operational Analytics. She implemented the company's first-ever detailed budget process, fostering increased accountability and operational expense forecasting accuracy. Gayle led the organization through a restructuring process resulting in company-wide cost reductions of 40% and improved the company's VISA chargeback ratios by 50%.

Zoo Management Company: As Chief Financial Officer and Executive Vice President of Administration and Business Operations, Gayle was directly in charge of Legal and Capital Projects and Planning in addition to leading all administrative functions. She was involved in risk management, contract review, and overseeing major capital investment and construction projects. As CFO and VP of Administration, Gayle supervised the creation, collaborative development, and Board approval of the Facilities Master Plan, an ambitious 20-year vision for the growth of the zoo. She led the transformational project to consolidate POS, donor management, and education reservation systems into one technology solution; moving this initiative from the idea stage through the vendor selection, Board approval, contract negotiation, and formation of

SEATONHILLTM

SeatonHill Partners, LP 777 Main Street, Suite 600 Fort Worth, TX 76102

www.SeatonHill.com

Gayle Anderson Partner



the implementation team that consisted of representatives from every impacted functional area. Gayle also negotiated a 10-year extension with a food, beverage, and retail provider, expected to deliver over \$16 million in value, more than a 20% increase vs. the previous contract. She reorganized the purchasing and accounts payable departments, resulting in better pricing and terms from vendors, paperless credit card statements, expanded use of electronic payments, and moving from habitual payment of late fees to taking advantage of early pay discounts. Gayle negotiated gap financing to bridge cash flow requirements for a \$14 million capital campaign.

Publicly Traded Online Dating Platform: As Executive Vice President of Corporate Development, Gayle had P&L responsibility for the Japan and Latin America businesses and was the primary M&A executive for the entire company. As Chief Financial Officer and Vice President of Global Finance, Gayle was involved in all strategic decisions including marketing, product, business intelligence, and acquisitions. She closed 5 acquisitions and 1 divestiture within 2 years, 3 of which were complex international transactions. Gayle led due diligence efforts, negotiated deal points, and worked with legal and investment banking representatives on valuation and contractual issues. She divested the European business in exchange for 27% ownership in a publicly traded French company and exercised the option to make a tender offer for remaining shares achieving a 25% return in 2 years. By overhauling the financial planning/ forecasting system, Gayle reduced the budget and long-term planning cycle by 50%.

For more information contact:

gayle.anderson@SeatonHill.com