Turnaround & Restructuring Services





Deep Financial Expertise | Proven Business Leadership

Turnaround & Restructuring Highlights

Robert Zimmer Chicago Office

Divested five skilled nursing facilities, sold another in a §363 sale, and refinanced \$225 million of public bonds | Earned the TMA Turnaround and Global M&A Network Atlas awards | Restructured

an automotive supplier and consumer products companies through §363 sales and an Assignment for the Benefit of Creditors

Tom Powell Boston Office

Brought in to turn around the 6th largest egg producer in the U.S. on the heels of this public company's failing acquisition – negotiated waivers and amendments | Restored profitability and liquidity, avoided bankruptcy, all stakeholders got out whole | Nominated for the TMA Middle Market Deal of the Year

Jack McGovern New York Office

As Chief Restructuring Officer, directed the restructuring and sale of a PE-owned nurse staffing business | As CEO, increased the EBITDA of a PE-owned clinical research organization in one year from negative \$4.4 million to positive \$4 million pro forma | As CEO, restructured a PE-owned producer and marketer of nature-themed media

Bill Keys Dallas/Fort Worth Office

Coordinated turnaround and restructuring efforts for multiple PE-sponsored healthcare companies: a \$350 million provider of durable medical equipment and home infusion services, a \$225 million hospice services operation, a \$35 million infusion services business and a \$150 million provider of phlebotomy services, medical record retrieval, underwriting services and tele-interview services

Kevin Grady Detroit/Atlanta Offices

Advisor to the Independent Directors and a Confidential Buyer pertaining to the §363 sale of a Tier 1/Tier 2 Supplier | Secured emergency debt funding and restructured the holding company for a Tier 1 Supplier | For a vehicle manufacturer, sold underutilized assets, refinanced a \$34 million facility and raised \$32.4 million equity

David Gullickson Houston Office

Debtor's Financial Advisor in the Subchapter V Chapter 11 bankruptcy of an oil & gas company | Corporate Controller handling the Chapter 11 restructuring of a public oil & gas company with six affiliated companies | Debtor's Financial Advisor in the Chapter 11 bankruptcies of five affiliated petrochemical companies

Brian Alleman Dallas/Fort Worth Office

As CFO, was instrumental in turning around and restructuring a \$100 million PE-owned commercial printing company, a \$40 million public medical device company, a \$20 million PE-owned geospatial and aerial mapping services firm and a \$42 million public fabless semiconductor company

Frank S. Wojtowicz Chicago Office

Turned around companies across multiple industries in a variety of roles, including General Manager, CFO, and Turnaround Advisor | Operated and sold the assets of numerous companies through Receiverships and Assignments for the Benefit of Creditors | Testified as an Expert Witness in Chapter 11 cases | Provided Creditor Advisory services

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Mary Hoitt San Diego Office

Restructured \$2.5 million of debt to equity | Secured \$10 million in debt and equity financing | Led all areas of finance and operations to turn around and position a company for growth | Secured over \$50 million in PIPE financing | Orchestrated three mergers, eight acquisitions, three divestitures and one management buy-out

Don Owen

Houston Office

As Debtor's Financial Advisor. formulated and negotiated a successful Chapter 11 Plan of Reorganization | Generated favorable outcomes for clients in Chapter 11 litigation by performing solvency analysis surrounding fraudulent transfer claims, developing expert witness support, and providing enterprise valuation services

Gene Jones Houston Office

Turned around a \$175 million PE-backed automotive remanufacturer of transmissions and engines with negative EBITDA and minimal business value - achieved \$37 million in EBITDA and sold the company for \$191 million | Turned around a publicly held food manufacturer and negotiated the sale for 4x market value

Steve Wolff **Chicago Office**

Turned around the \$100 million Ukrainian subsidiary of a publicly traded industrial company | Restructured the \$900 million global consulting division of a public company | Turned around the \$20 million division of a private company | Turned around and recapitalized a \$15 million venture-owned battery manufacturer

Brett Beemer Orlando Office

Brought in to turn around a deneral contractor that was effectively bankrupt - reduced workforce 10%, streamlined payment processes, developed a go-forward plan; the company continued functioning and creating value without filing for bankruptcy

Rhonda Rosen **New York Office**

Oversaw the Chapter 11 filing and developed the Plan of Liquidation for a healthcare IT company | Coordinated negotiations with investors and claimants | Negotiated the sale of intellectual property and other assets | As a Consultant to the SBA, managed the sales and liquidations of portfolio companies held by the estates for SBICs in receivership

Andrew Pendleton **Houston Office**

Led financial operations through the turnaround & restructuring of a PE-backed healthcare company / Provided interim financial guidance and litigation support associated with the restructurings of multiple distressed oilfield services companies / Performed a solvency analysis in preparation for fraudulent conveyance litigation

Frank Bisconti Chicago Office

Turned around four companies, all in different industries, while serving either as CFO, COO, or President | All four transformations turned ongoing losses into recurring annual profits while increasing revenues by 100% to over 400% | Three of the four turnarounds involved successful exits, with two sales to strategics and one management buyout

Bob Kiehnle Dallas/Fort Worth Office

James Emmons

Dallas/Fort Worth Office

11, oversaw development

exit from bankruptcy |

Stepping in as President & CFO

of a manufacturer in Chapter

and execution of the Plan of

Reorganization and successful

Restructured \$60 million in debt

for a family office portfolio of

unprofitable companies - sold

off or closed losing operations

and re-invested the proceeds

Oversaw the Chapter 7 filing of a VC-backed startup software company - sold the software and IP to investors | Restructured \$150 million of bank lease and debt financings for a railcar leasing operation in bankruptcy | Led the restructuring of a railroad company to reduce debt, infuse equity, and create a profitable operation

Ken White **Houston Office**

Interim President & CEO of a \$500 million multi-state distributor - secured a \$50 million credit facility, consolidated and realigned distribution centers, positioned the company to attract new investors | Served as board member of a publicly traded REIT and an Advisor regarding its bankruptcy procedures



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- Liquidity Management •
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- **Creditor Advisory**
- **Litigation Support & Forensic Accounting**
- Independent Director / Board Member
- **Expert Witness Testimony & Consulting**