# **Turnaround & Restructuring Services**





# Deep Financial Expertise | Proven Business Leadership

# **Turnaround & Restructuring Team Highlights**

#### **Robert Zimmer**

**Chicago Office** 

**Boston Office** 

Divested five skilled nursing facilities, sold another in a §363 sale, and refinanced \$225 million of public bonds | earned the TMA Turnaround and Global M&A Network Atlas awards | restructured an automotive supplier and consumer products companies through §363 sales and an Assignment for the Benefit of Creditors

#### **Tom Powell**

Brought in to turn around the 6th largest egg producer in the U.S. on the heels of this public company's failing acquisition – negotiated waivers and amendments, restored profitability and liquidity, avoided bankruptcy, all stakeholders got out whole, **nominated for the TMA Middle Market Deal of the Year** 

#### **Bill Keys**

# **Dallas/Fort Worth Office**

**Detroit/Atlanta Offices** 

Coordinated turnaround and restructuring efforts for multiple PE-sponsored healthcare companies: a \$350 million provider of durable medical equipment and home infusion services, a \$225 million hospice services operation, a \$35 million infusion services business and a \$150 million provider of phlebotomy services, medical record retrieval, underwriting services and tele-interview services

# **Kevin Grady**

Advisor to the Independent Directors and a Confidential Buyer pertaining to the §363 sale of a Tier 1/Tier 2 Supplier | secured emergency debt funding and restructured the holding company for a Tier 1 Supplier | for a vehicle manufacturer, sold underutilized assets, refinanced a \$34 million facility and raised \$32.4 million equity

# **David Gullickson**

Debtor's Financial Advisor in the Subchapter V Chapter 11 bankruptcy of an oil & gas company | Corporate Controller handling the Chapter 11 restructuring of a public oil & gas company with six affiliated companies | Debtor's Financial Advisor in the Chapter 11 bankruptcies of five affiliated petrochemical companies

# **Brian Alleman**

# Dallas/Fort Worth Office

As CFO, was instrumental in turning around and restructuring a \$100 million PE-owned commercial printing company, a \$40 million public medical device company, a \$20 million PE-owned geospatial and aerial mapping services firm and a \$42 million public fabless semiconductor company

# **Mary Hoitt**

Restructured \$2.5 million of debt to equity | secured \$10 million in debt and equity financing | led all areas of finance and operations to turn around and position a company for growth | secured over \$50 million in PIPE financing | orchestrated three mergers, eight acquisitions, three divestitures and one management buy-out

# San Diego Office

**Houston Office** 

# **Turnaround & Restructuring Team Highlights**

#### **Gene Jones**

Turned around a \$175 million PE-backed automotive remanufacturer of transmissions and engines with negative EBITDA and minimal business value – achieved \$37 million in EBITDA and sold the company for \$191 million | turned around a publicly-held food manufacturer and negotiated the sale for 4x market value

#### **Steve Wolff**

Turned around the \$100 million Ukrainian subsidiary of a publicly traded industrial company | restructured the \$900 million global consulting division of a public company | turned around the \$20 million division of a private company | turned around and recapitalized a \$15 million venture-owned battery manufacturer

#### Don Owen

As Debtor's Financial Advisor, formulated and negotiated a successful Chapter 11 Plan of Reorganization | generated favorable outcomes for clients in Chapter 11 litigation by performing solvency analysis surrounding fraudulent transfer claims, developing expert witness support, and providing enterprise valuation services

#### James Emmons

Stepping in as President & CFO of a large manufacturer in Chapter 11, oversaw development and execution of the Plan of Reorganization and successful exit from bankruptcy | restructured \$60 million in debt for a Family Office portfolio of unprofitable companies – sold off or closed losing operations and re-invested the proceeds

#### **Brett Beemer**

Brought in to turn around a general contractor that was effectively bankrupt – reduced workforce 10%, streamlined payment processes, developed a go-forward plan; the company is still functioning and has created value without filing for bankruptcy

#### **Bob Kiehnle**

Oversaw the Chapter 7 filing of a VC-backed startup software company – sold the software and IP to investors | restructured \$150 million of bank lease and debt financings for a railcar leasing operation in bankruptcy | led the restructuring of a railroad company to reduce debt, infuse equity, and create a profitable operation

#### Jeff Wonsmos

Saved \$750,000 upfront and \$400,00 annually for a \$30 million multi-location entertainment company through negotiations with senior lender, landlords, vendors and insurance | negotiated step-up covenants for a \$120 million restaurant chain | served as CFO in the restructuring of a \$250 million beverage retailer & wholesaler

#### **Ken White**

Interim President & CEO of a \$500 million multi-state distributor – secured a \$50 million credit facility, consolidated and realigned distribution centers, positioned the company to attract new investors | served as board member of a publicly traded REIT and an Advisor regarding its bankruptcy procedures



# Houston Office

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Strength in Numbers

#### **Chicago Office**

### **Houston Office**

**Orlando Office** 

# **Dallas/Fort Worth Office**

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**Houston Office** 

**Dallas/Fort Worth Office** 

# **Dallas/Fort Worth Office**

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